

(An Autonomous Institution, Affiliated to Bharathiar University, Coimbatore)

Approved by Government of Tamil Nadu & Accredited by NAAC with 'A++' Grade (3rd Cycle-3.64 CGPA),Dr. N.G.P.-Kalapatti Road, Coimbatore-641 048, Tamil Nadu, India.

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16th

BoS

Board of Studies Meeting Department of Management Studies

The minutes of the 16th meeting of Board of Studies held on 17.10.2023 at 10.30 a.m. at the Board Room.

Members Present:

S.No.	Name	Category
1.	Dr.S.Mohan	Chairman
2.	Dr.T.Sarathy	Subject Expert
3.	Dr.J.Arthi	Subject Expert
4.	Mr.R.Naveen Kumar	Meritorious Alumni
5.	Dr.P.R.Muthuswamy	Special Invitee
6.	Ms.J.Pradeepa	Student Representative
7.	Dr.V.Abirami	Member
8.	Dr.S.N.Selvaraj	Member
9.	Dr.A.Ragukumar	Member
10.	Dr.R.Latha	Member
11.	Dr.R.Venkatesan	Member
12.	Dr.R.Rukmathan	Member
13.	Dr.M.Sofia	Member
14.	Mr.R.Govindaraju	Member
15.	Ms.V.Santhiya	Member
16.	Dr. R. Vithya Prabha	Co-opted Member
17.	Dr. N. Kuppuchami	Co-opted Member
18.	Dr.R.Sowrirajan	IDC Member
19.	Dr.S.Kamalaveni	IDC Member
20.	Dr.S.Mohanraj	IDC Member
21.	Mr.S.Vijayakumar	IDC Member

The HoD and Chairman of the department of Management Studies welcomed and introduced all the members and appreciated them for their continuous support, contribution for the development of academic standard and enrichment of the syllabus.

Further Chairman informed the inability of the following members to attend the meeting and requested to grant leave of absence.

- 1. Dr.G.Barani, Associate Professor, BSMED, VC Nominee
- 2. Mr.Pon Annadurai, Industrial Expert

The items of the agenda were taken one by one for discussion and the following resolutions were passed.

Item 16.1

To review and approve the minutes of the previous meeting held on 10.06.2023

The chairman of the Board presented the minutes of the previous meeting held on 10.06.2023 and requested the members to approve. After brief discussion the following resolution was passed

Resolution:

Resolved to approve the minutes of the previous meeting held on 10.06.2023

Item 16.1(a): To consider and approve the syllabi for II semester for the students admitted during the academic year 2023-24.

The chairman presented the detailed scheme and syllabus for the II semester for the students admitted from the academic year 2023-24 onwards. The details of changes made also presented as follows.

Changes Made:

Course	Code	Reason
decision — — — — — — manifestation — — —		

New Courses Introduced:

Course	Code	Reason
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Courses Removed

Course	Code	Reason

IDC Offered

Course	Code	Department
	<u>-</u>	

After discussion the following resolution was passed without the changes

Resolution:

Resolved to approve the syllabus for the II semester for the students admitted from the academic year 2023-24 onwards.

Item 16.1(b): To consider and approve the changes, if any, in the syllabi for IV semester for the students admitted during the academic year 2022-23.

The Chairman presented the detailed syllabus for the IV semester for the students admitted from the academic year 2022-23 onwards. The details of changes made also presented as follows.

Changes Made:

Course	Code	Reason
Human Resource Management	226BM1A4CA	 The board members suggested to remove the topic HR Software and to include the topic HRIS in Unit I to get more awareness about the application of technology in HR. The board members suggested to shift Employee Attrition, Employee Retention Strategies from Unit II to Unit III and to include E-Recruitment, Designing of Training, Training Model: Kirkpatrick Model, Training Effectiveness in Unit II to know the recent trends in recruitment process and gain more knowledge in training. The board members suggested to remove Human Relations: Approaches to Good Human Relations and to include E-Appraisal, Recent trends in HR: Employee Engagement, Employee Commitment in Unit III to aware about the recent trends in appraisal methods and various methods adopted by the organization to retain the

		employees and increase the productivity. The board members suggested to remove Collective Bargaining: Essential
	Santa San San	Conditions, Worker's Participation in Management:
terrories and more pressured Victorials	e (6) audelles bei 1555-67 ebesond	Merits and Demerits and to include Features of Trade Union Act 1926, Industrial
		Dispute Act 1947 in Unit V to learn the laws associated with the employees.
Financial Management	226BM1A4CB	• The board members suggested to remove Basics of Time Value of Money in Unit I, Operating Leverage and Financial Leverage in Unit II, Features of Capital Budgeting in Unit IV, Receivable Management: Objectives, Credit Policies in Unit V and to include the topic Venture Capital in Unit I, Trade Receivable and Trade Payables in Unit V to gain more knowledge in financial management.
Comprehension Skills	226BM1A4SV	 The board members suggested to include the topic Board Resolution in Exercise 5 to gain knowledge about the function of the board. The board members suggested to include the topic Immediate
The tention are acting to the country of the countr		Payment Service (IMPS), GST Forms and to remove EFT in Exercise 6 to gain awareness about the technology in banking transactions and business.
trajego pilos pr. atronocio		The board members suggested to include the topic New

		Trending products in the Market in Exercise 7 and Failure Stories of Entrepreneurs in Exercise 9 to enhance the skills in advertising and aware about the reasons for failure in the business.
Retail Management (IDC)	226BM1A4IA	• The board suggested to remove Types of Location Decision and its Determining Analysis, Selection of Shopping Center or Market, Building Retail Store Image and to include Visual Merchandise Management, Space Management, Retail Inventory Management, Buying Office, Retail Service Quality Management in Unit III to enhance the knowledge in retail sector.
Entrepreneurial Development (IDC)	226BM1A4IB	• The board suggested to remove ICICI and to include Commercial Banks in Unit IV and also suggested to include MSME and FSSAI in Unit V to know more about financial and various support provided by the institutions for the development of entrepreneurs.

New Courses Introduced:

Course	Code	Reason
RDBMS & Oracle Programming	226BM1A4EP	To understand the basic concepts and
(Embedded)		applications of RDBMS.

Courses Removed

Course	Code	Reason
-		

After discussion the following resolution was passed with the above changes and modifications.

Resolution:

Resolved to approve the syllabus for the IV semester for the students admitted from the academic year 2022-23 onwards.

Item 16.2: To approve the panel of examiners for question paper setting and evaluation of answer scripts for the even semester of the academic year 2023-24.

The Chairman presented the panel of examiners for question paper setting and evaluation of answer scripts for the even semester of the academic year 2023-24.

Resolution:

Resolved to approve the panel of examiners for question paper setting and evaluation of answer scripts for the even semester of the academic year 2023-24.

Item 16.3: To consider and approve any other item brought forward by the Chairman and the members of the board.

No other item was brought forward.

Finally the Chairman thanked all the members for their cooperation and contribution in enriching the syllabus with active participation in the meeting and sought the same spirit in the future also. The meeting was closed with formal vote of thanks proposed by Dr.S.Mohan

Date: 17/10/2023

(Dr.S.Mohan)

BoS Chairman/HoD

Department of Management Studies

Dr. N. G. P. Arts and Science College

Coimbatore – 641 048



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Department of Management Studies Syllabus Revision

Faculty: Management Semester: IV

Board: Business Administration with Computer Applications Course Code/Name: 226BM1A4CA / Human Resource Management

Unit	Existing	
	Introduction of Human Resource Management:	Changes
	Human Resource Management - Meaning - Nature - Scope -	HRIS
I	Objectives - Functions of HR Department - Role of HR	
•	Manager - Organisation of HR Department - HR Policies:	The state of the second second
	Objectives - Contents - Ideal HR Policy -HR Procedures - HR	
	Software.	Subject to Letters (2008)
	Manpower Planning, Procurement, Training:	
II	Manpower Planning: Objectives - Factors Affecting - Steps. Employee Attrition: Types - Causes - Employee Retention Strategies. Job Analysis: Importance - Process - Job	E-Recruitment, Designing of Training, Training Model: Kirkpatrick Model, Training Effectiveness
	Description - Job Specification - Recruitment - Selection - Methods of Interview - Training and Development : Importance - Methods.	Litetaveness
	Case study on Training	
	Performance Appraisal, Job Evaluation:	
III	Performance Appraisal: Purpose - Evaluation Process - Methods - Problems. Job Evaluation: Process - Methods. Promotion: Purpose - Types. Transfer: Types. Demotion - Human Relations - Approaches to Good Human Relations - Kinds of Punishment. Employee Attrition: Types - Causes - Employee Retention Strategies.	E-Appraisal, Recent trends in HR: Employee Engagement, Employee Commitment
	Compensation, Labour Welfare:	
IV	Wages and Salary Administration: Factors Influencing - Types of Wage - Essentials of Good Incentive Plan. Labour Welfare: Statutory and Non-statutory Schemes - Labour Welfare Officer - Employee's Health and Safety: Statutory Provisions Under the Factories Act - Social Security - Retirement Benefits to Employees.	
	Case study on Labour Welfare	
V	Industrial Relations: Industrial Relations: Importance - Factors Determining. Trade Unions: Objectives - Obstacles for Development - Suggestions for Healthy Growth. Grievance: Causes - Methods to Know - Grievance Handling Procedures. Collective Bargaining: Essential Conditions. Worker's Participation in Management -	Features of Trade Union Act 1926, Industrial Dispute Act 1947
	Merits and Demerits.	



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Percentage of Syllabus Revised: 15%					
Course Focuses on					
/	Skill Development	√	Entrepreneurial Development		
✓	Employability	✓	Innovations		
	Intellectual Property Rights		Gender Sensitization		
· V	Social Awareness/ Environment	✓	Constitutional Rights/ Human Values/ Ethics		



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Department of Management Studies

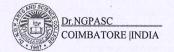
Syllabus Revision

Faculty: Management Semester: IV

Board: Business Administration with Computer Applications Course Code/Name: 226BM1A4CB / FINANCIAL MANAGEMENT

Unit	Existing	Changes
I	Introduction to Finance: Financial Management - Meaning - Definition - Scope - Objectives - Functions of Financial Management - Profit Maximization and Wealth Maximization - Basies of Time Value of Money - Sources of Finance - Short Term - Bank Sources - Long Term - Shares - Debentures - Preferred Stock - Debt.	Venture Capital
П	Financing Decision: Cost of Capital - Meaning - Definition - Classification of Cost - Factors Affecting Cost of Capital - Importance of Cost of Capital - Cost of Specific Sources of Capital - Equity Capital - Preferred Share Capital - Debentures - Reserves - Weighted Average Cost of Capital - Operating Leverage - Financial Leverage	
Ш	Capital Structure: Capital Structure - Meaning - Definition - Types of Capital Structure - Factors influencing Capital Structure - Optimal Capital Structure - Dividend and Dividend Policy - Meaning - Classification - Sources Available for Dividends - General Determinants of Dividend Policy.	
IV	Investment Decision: Capital Budgeting - Meaning - Definition - Features - Objectives of Capital Budgeting - Capital Budgeting Process - Methods of Capital Budgeting Techniques - Discounted Cash Flow Techniques: NPV - IRR - Profitability Index - Non-discounted Cash Flow Techniques: Payback Method - ARR.	
V	Working Capital Management: Meaning - Definition - Characteristics and Concepts of Working Capital Management - Importance - Determinants of Working Capital - Cash Management - Motives for Holding Cash - Objectives and Strategies of Cash Management - Receivables Management - Objectives - Credit Policies	Trade Receivables – Trade Payables

Percentage of Syllabus Revised: 5%





Constitutional Rights/ Human Values/

Ethics

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Course Focuse	es on		
✓	Skill Development	✓	Entrepreneurial Development
✓	Employability	✓	Innovations
	Intellectual Property Rights		Gender Sensitization

Social Awareness/ Environment

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Department of Management Studies

Syllabus - New Course

Faculty: Management Semester: IV

Board: Business Administration with Computer Applications Course Code/Name: 226BM1A4EP / RDBMS & Oracle Programming

·IV	Course Code/Name: 220b/MTA4EF / RDD/MS & Ofacie i Togrammi		
Unit	Content		
I	Introduction to RDBMS- Introduction to RDBMS - Data Base Management System Vs RDBMS - Data Definition Language – Creating - Altering - Dropping Tables – Types of Keys. Practical 1. Design a Database for Student Information Using DDL Commands 2. Create a Table and Perform Basic Key Operations: i) Set the Primary Key. ii) Set the Foreign Key.		
п	DATA MANIPULATION: Data Manipulation: Data Manipulation Language — Insertion - Updation - Deletion - Select Command — Transaction Control Statements - Constraints Practical 1. Insert Records for Student Database using DML Commands. 2. Write a SQL Queries to Retrieve Data from Employee Table.		
Ш	 SQL FUNCTIONS: SQL Functions: Built-in-Functions - Single Row Functions - Character - Number- Date - Conversion Functions - Group Functions - Grouping Data - Having Clause - Nesting Group Functions. Practical 1. Develop SQL Queries to Implement the Following Aggregate Functions: i) Sum ii) Count iii) Average iv) Maximum v) Minimum vi) Group by Clause 2. Develop SQL Queries to Implement the Following Single Row Functions: i) Case Conversion Functions ii) Character Functions iii) Number Functions 3. Develop SQL Queries to Implement Nested Sub Queries: i) Set Membership (in, not in) ii) Set Comparison (Some, All) iii) Empty Relation (Exists, Not Exists) iv) Check for Existence of Duplicate Tuples 		
IV	 (Unique, Not Unique) OPERATORS: Operators: Joins— Types of Joins - Set Operators -Views - Creating - Removing - Altering Views Practical 1. Develop SQL Queries to Implement the Following Set Operations: i) Union ii) Union all iii) Intersect iv) Distinct. 2. Develop SQL Queries to Implement Following Join Operations: i) Natural Join ii) Inner Join iii) Outer Join : Left Outer, Right Outer, Full Outer iv) Using Join Conditions. 3. Write SQL Queries to Restrict and Sorting Data from Student Table. 		
V	FUNDAMENTALS OF PL/SQL: Fundamentals of PL/SQL: Fundamentals of PL/SQL - Reserved Words, User - Defined Identifiers - PL/SQL Block Structure. Cursors: Implicit - Explicit.		



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Practical

1. Develop SQL Queries to Create Views and Expand it.

2. Write a PL/SQL Procedure to Deposit Amount to Bank Database.

Percentage of Syllabus Revised: 100%

Course focuses on:

✓	Skill Development	/	Entrepreneurial Development
✓	Employability	✓	Innovations
	Intellectual Property Rights		Gender Sensitization
✓	Social Awareness/ Environment		Constitutional Rights/ Human Values/ Ethics



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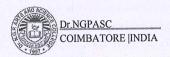
Department of Management Studies

Syllabus Revision

Faculty: Management Semester: IV

Board: Business Administration with Computer Applications Course Code/Name: 226BM1A4SV/ Comprehension Skills

S.NO	Existing	Changes
1	Reading: Newspaper reading on daily basis — Book review (at least two per semester) Allow students to select a novel or autobiography or self improvement or short stories book; and make them to prepare a journal in the SDRN for the reading exercises of these books. Practice louder reading and other members in listening mode.	
2	Application Writing – preparation of job specific Resume /CV	
3	Collection of financial statements of any one organization for two consecutive years and prepare comparative statements. List any three MNC's and FMCGs operating in India along with their products or services offered.	
5	Collect a partnership deed, Memorandum and Article of Association of any company and paste in your SDRN.	Board Resolution
6	Form filling: Railway ticket booking with specimen of reservation/cancellation slip – Banking transaction slips sample specimen copy collect and paste (forms for account opening, pay-in-slips, purchase of DDs, RTGS/EFTs) – share application form of a limited Company – documents used in Import and Export trade/Commercial / income tax departments of Government.	IMPS, GST
7	Prepare an Advertisement for recruitment / selection of candidates for any organization of your choice – Develop an Advertisement copy for a product.	New trending Products in the Market
8	Collect an annual report of a joint stock (public limited) company and list out its assets and Liabilities.	
9	Comprehension: Market / field study report on a local issue (at least 1000 words) – Transfer positive and / or negative emotions to paper – Draft an application to the Chief Information Officer of any government office seeking information about a specific public spending – Draft a complaint to District Consumer Forum on the deficiency of service which you have consumed – Success stories of Entrepreneurs in the region – List out unethical aspects of Advertising which you have come across recently.	Failure Stories
10	For an IPO, collect a Prospectus of a company and identify the reasons to invest or not to invest in shares.	





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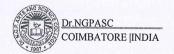
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11	List the environmental issues of an industry of your choice operating in your region.		
12	Select any organization and undertake SWOT analysis		
13	Visit a few e-com websites and note down the appealing features and negative impressions in the SDRN.		
14	Pick any three print advertisements and critically evaluate them.		

Percentage of Syllabus Revised: 10%





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Department of Management Studies

Syllabus Revision

Faculty: Management Semester: IV (IDC)

Board: Business Administration with Computer Applications Course Code/Name: 226BM1A4IA: Retail Management

Unit	Existing	Changes
I	Introduction to Retailing: Retailing — Meaning — Characteristics and functions — Retail management — Definition — Retailing channels - Retail industry in India - Importance of retailing - Changing trends in retailing. Case study on Retail industry in India	
п	Retail Formats: Organized and Unorganized Formats-Different Organized Retail Formats Characteristics of Each Format - Emerging Trends in Retail Formats - MNC's Role in Organized Retail Formats - E- Tailing. Case study on E-Tailing	
Ш	Retail Location Selection: Retail Location Strategy — Importance of Location Decision —Retail Store Image — Types of location Decision & its Determining analysis — Selection of Shopping Centre or Market — Building Retail Store image. Case study on Retail Service Quality Management	Visual Merchandise Management — Space Management — Retail Inventory Management - Buying Office - Retail Service Quality Management
IV	Global Retail Market: Strategic Planning Process for Global Retailing – Challenges Faced by Global Retailers – Factors Affecting the Success of a Global Retailing Strategy - Drivers of Retail Change in India – Foreign Direct Investment in Retail – Challenges to Retail Developments in India.	
V	Retailer Trends and Shopper Behavior: Understanding of Retail Shopper Behavior - Shopper Profile Analysis - Shopping Decision Process - Factors Influencing Retail Shopper Behavior - Changing Nature of Retailing - Challenges Faced by the Retail Sector.	

Percentage of Syllabus Revised: 14%



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Course	Focuses	On

✓	Skill Development	✓	Entrepreneurial Development
√	Employability	✓	Innovations
	Intellectual Property Rights		Gender Sensitization
V	Social Awareness/ Environment		Constitutional Rights/ Human Values/ Ethics



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Syllabus Revision

Faculty: Management Semester: IV (IDC)

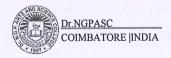
Board: Business Administration with Computer Applications Course Code/Name: 226BM1A4IB: Entrepreneurial Development

Unit	Existing	Changes
I	Entrepreneurship: Meaning of Entrepreneurship — characteristics- functions - types of entrepreneur - Intrapreneur - Role of entrepreneurship in economic development. Case study on Role of entrepreneurship in economic development	
· II	Entrepreneurship Development Programmes: Entrepreneurship development programmes - need - objectives - course contents - phases- evaluation. Case study on Entrepreneurship development programmes	tunt grillings is
III	Project : Meaning of project – project identification – project selection - project formulation – project appraisal methodscontents of a project report. Case study on project appraisal	
IV	Source of Finance: Source of finance for a project - Institutional finance to Entrepreneurs- IFCI - IDBI- ICICI-SIDBI- TIIC.	Commercial Banks
V	Institutional support to Entrepreneurs: Institutional support to Entrepreneurs – DIC- NSIC- SISI- SIDCO- KVIC	MSME & FSSAI

Percentage of Syllabus Revised: 9%

~	True .	
"OBHITO"	Focuses	On
Course	L OCUSCS	UII

✓	Skill Development	Entrepreneurial Development
✓	Employability	Innovations
	Intellectual Property Rights	Gender Sensitization
	Social Awareness/ Environment	Constitutional Rights/ Human Values/ Ethics





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Syllabus - New Course

Faculty: Management

Board: Management Studies

Semester: IV(IDC) Course Code/ Name: 226BM1A4IC: Auditing and Corporate Governance

Unit	Contact	
I	Introduction to Auditing: Meaning and Definition of Auditing — Distinction between Auditing and Accounting — Objectives — Advantages and Limitations of Audit — Scope of Audit — Classifications of Audits — Audit of Banking, Insurance, Non-Profit Organizations and Charitable Societies, Trusts, Organizations - Social Audit - Cost Audit - An overview of Auditing and Assurance Standards.	
П	Audit Procedures and Documentation: Audit Planning — Audit Programme — Procedures - Internal Audit - Internal Control —Internal Check — Features of a good Internal Control System, Methods of recording-Audit of working papers. Vouching — Cash and Trade Transactions - Verification and Valuations of Assets and Liabilities. Case Study: Internal Control System	
Ш	Company Auditor: Appointment and Removal of Auditors – Rights, Duties and Liabilities of Auditor –Professional Conduct and Ethics in Auditing - Audit Report - Recent Trends in Auditing - Information Systems Audit (ISA) – Impact of Computerization on Audit Approach – Online Computer System Audit – Types of Online Computer Systems –Procedure of Audit under ISA System. Case study: Professional Conduct	
IV	Introduction to Corporate Governance: Conceptual Framework of Corporate Governance: Theories & Dodes, Broad Committees: Audit Committee, Risk Management Committee and Stakeholder Relationship Committee Corporate Governance Reforms. Common Governance Problems Noticed in various Corporate Failures. Codes & Dodes & Corporate Governance. Case Study: Major Corporate Scandals in India and Abroad	
V	Corporate Social Responsibility: Concept of CSR, Corporate Philanthropy, Strategic Relationship of CSR with Corporate Sustainability - CSR and Business Ethics, CSR and Corporate Governance - CSR Provisions under the Companies Act, 2013. CSR Reporting guidelines.	



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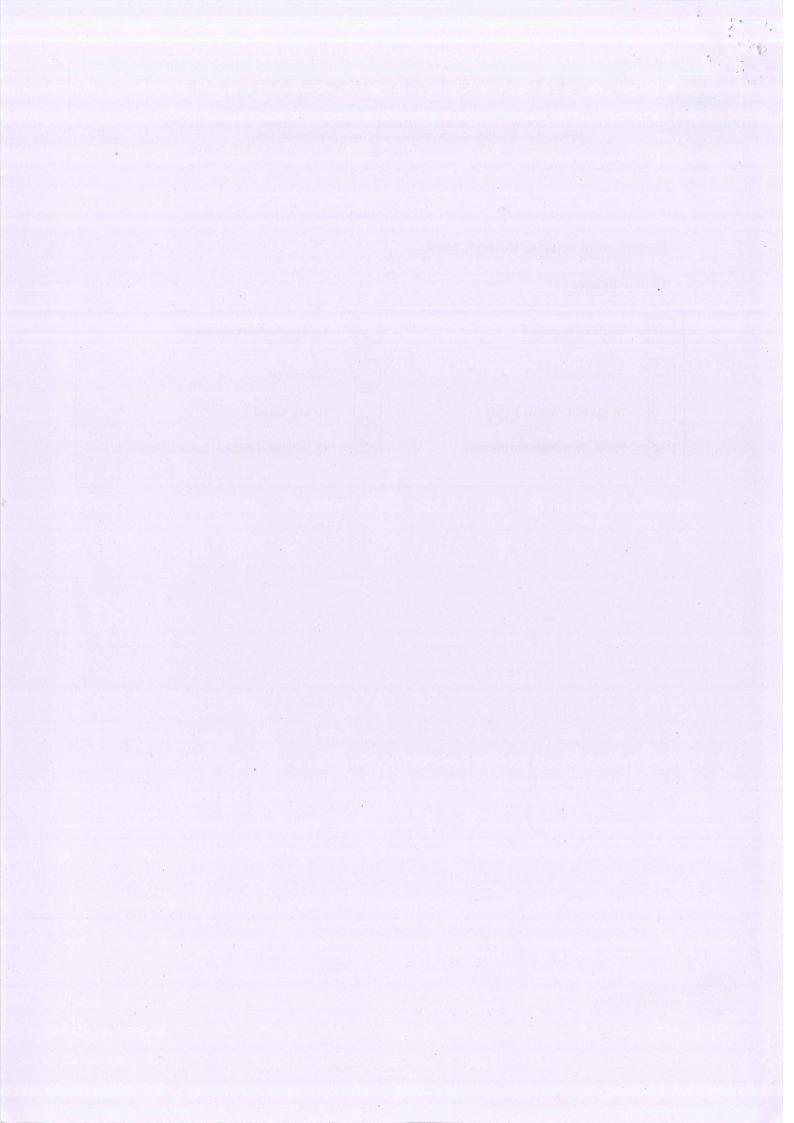
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Percentage of Syllabus Revised: 100%

Course focuses on:

✓	Skill Development	√	Entrepreneurial Development
✓	Employability		Innovations
	Intellectual Property Rights		Gender Sensitization
V	Social Awareness/ Environment	√	Constitutional Rights/ Human Values/ Ethics





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ATTENDANCE OF THE SIXTEENTH BOARD OF STUDIES MEETING

Faculty: Management

Name of Board: Business Administration with Computer Applications

VENUE: Board Room DATE: 17/10/2023 **TIME:** 10:30 AM

The following members were present for the Board of Studies meeting

S.NO.	NAME	POSITION	SIGNATURE
1.	Dr.S. Mohan Professor & Head Department of Management Studies	Chairman	July 12/10/23
2.	Dr.G. Barani Associate Professor BSMED Bharathiar University Coimbatore	Member (Nominated by Vice Chancellor)	ARSSENT
3.	Dr.T. Sarathy Associate Professor Department of Management Studies Periyar University Salem	Member (Subject Expert) (Nominated by Academic Council)	J. Sa. May S
4.	Dr. J. Arthi Professor & Head Department of Business Administration Avinashilingam Institute for Home Science and Higher Education for Women Coimbatore	Member (Subject Expert) (Nominated by Academic Council)	J. W.
5.	Mr. Pon Annadurai Vice President – Human Resources C.R.I.Pumps Private Limited Coimbatore	Member (Industrial Expert)	ABJENT





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Dr. N.G.P.-Kalapatti Road, Coimbatore-641 048, Tamil Nadu, India.

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6.	Mr.R. Naveen Kumar Finance Process Enablement Senior Analyst, Accenture Solutions Private limited, Chennai.	Alumni	R. Naveel Kurah
7.	Dr.P.R. Muthusamy Director – Academics Dr.N.G.P. Educational Institutions	Special Invitee (Honorary Expert)	Moccos
8.	Dr.N. Kuppuchamy Professor & Head, Department of Tamil	Co-opted Member	1801/1/22
9.	Dr.R. Vithya Prabha Professor & Head, Department of English	Co-opted Member	RVELION
10.	Dr.R. Sowrirajan Assistant Professor & Head Department of Mathematics	IDC Member	* Trans
11.	Dr. S. Kamalaveni Professor & Head Department of Commerce with IT	IDC Member	Styppons
12.	Dr. S. Mohanraj Associate Professor & Head Department of International Business	IDC Member	982
13.	Mr. S. Vijayakumar Assistant Professor(SG) & Head Department of Catering Science & Hotel Management	IDC Member	S.VAJMuniforpoor
14.	Ms.J.Pradeepa	Student Representative	Pradu-
15.	Dr.V. Abirami Professor	Member	M. Dellas
16.	Dr.S.N. Selvaraj Associate Professor	Member	and the same of th
17.	Dr.R. Venkatesan Assistant Professor	Member	BQ-
18.	Dr.A. Ragukumar Associate Professor	Member	M





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19.	Dr. R. Rukmathan Assistant Professor	Member	Mr Dunaly
20.	Mr. R. Govindaraju Assistant Professor	Member	- R. Dary
21.	Ms. V. Santhiya Assistant Professor	Member	N. Dange
22.	Dr.R.Latha Associate Professor	Member	Det.
23.	Dr.M.Sofia Assistant Professor	Member	M. BR

Date: 17/10/2023



(Dr.S.MOHAN)

BoS Chairman/HoD
Department of Management Sturing
Dr. N. G. P. Arts and Science College
Coimbatore – 641 048



