



Dr. N.G.P. ARTS AND SCIENCE COLLEGE

(An Autonomous Institution, Affiliated to Bharathiar University, Coimbatore)
Approved by Government of Tamil Nadu and Accredited by NAAC A++ Grade (3rd Cycle- 3.64 CGPA)
Dr. N.G.P.-Kalapatti Road, Coimbatore-641048, Tamil Nadu, India
Web: www.drngpasc.ac.in | Email: info@drngpasc.ac.in | Phone: +91-422-2369100

BoS

16th

Board of Studies Meeting

Department of Hospital Administration

The minutes of the 16th meeting of Board of Studies held on 14.10.2023 at 10.00 am at the Board Room.

Members Present:

S.No.	Name	Category
1	Dr. V.Uma	Chairman
2	Dr. G.Sridharan	Subject Expert
3	Dr. P. Chitramani	Subject Expert
4	Prof. G.Senthilkumar	Subject Expert
5	Mr. C.Tamilselvan	Industrial Expert
6	Mr. G.Balachander	Alumini
7	Dr.P.R. Muthuswamy	Special Invitee
8	Mrs. U. Suji	Member

The HoD and Chairman of the department of Hospital Administration welcomed and introduced all the members and appreciated them for their continuous support, contribution for the development of academic standard and enrichment of the syllabus.

Further, Chairman informed the inability of the following member to attend the meeting and requested to grant leave of absence.

1. Dr. G.Sridharan - University Nominee

The items of the agenda were taken one by one for discussion and the following resolutions were passed.

Item 16.1

To review and approve the minutes of the previous meeting held on **08.06.2023**.

The chairman of the Board presented the minutes of the previous meeting held on **08.06.2023** and requested the members to approve. After brief discussion the following resolution was passed

Resolution:

Resolved to approve the minutes of the previous meeting held on 08.06.2023.

Item 16.1(a): To consider and approve the syllabi for II semester for the students admitted during the academic year 2023-24.

The chairman presented the detailed scheme and syllabus for the II semester for the students admitted from the academic year 2023-24 onwards. The details of changes made also presented as follows.

Changes Made:

M.Sc. Hospital Administration		
Course	Code	Reason
Hospital Architecture, Planning, Design and Maintenance	236HA2A2CA	Unit III: Included Hospital Project management and updated reference book were added for recent trends
Healthcare Economics	236HA2A2CB	Unit III & IV: Included Government Schemes for health and Fiscal & Monetary policy, Problem of Public Sector/ Government Sector for recent updates
Human Resource Management and Industrial Relations	236HA2A2CC	Unit IV & V: Retention, Replacement cost, payment of Gratuity Act 1972, and Role of HR in Safety Management were included to upgrade the content as per current requirements
Materials Management	236HA2A2CD	Unit II, IV & V: included surplus and scrap management, e- procurement. Replaced PERT with 5S techniques according to industrial needs.

New Courses Introduced:

Course	Code	Reason
-	-	-

Courses Removed: NIL

Course	Code	Reason
-	-	-

DSE Offered

Course	Code	Reason
Application of Quality in Healthcare	236HA2A2DA	Unit -II : Replaced the voice of customer with patient feedback as per the Hospital requirement

After discussion the following resolution was passed with the above changes and modifications.

Resolution:

Resolved to approve the syllabus for the II semester for the students admitted from the academic year 2023-24 onwards.

Item 16.2: To approve the panel of examiners for question paper setting and evaluation of answer scripts for the even semester of the academic year 2023-24.

The Chairman presented the panel of examiners for question paper setting and evaluation of answer scripts for the even semester of the academic year 2023-24.

Resolution:

Resolved to approve the panel of examiners for question paper setting and evaluation of answer scripts for the even semester of the academic year 2023-2024.

Item 16.3:To consider and approve any other item brought forward by the Chairman and the members of the board.

No other item was brought forward.

Finally the Chairman thanked all the members for their cooperation and contribution in enriching the syllabus with active participation in the meeting and sought the same spirit in the future also. The meeting was closed with formal vote of thanks proposed by Dr. V.Uma, Head and Chairman- Hospital Administration BoS.

Date: 14/10/2023

(Dr.V.Uma)

Syllabus Revision

Faculty: Management

Board: M.Sc. Hospital Administration

Semester : II

Course Code/Name:236HA2A2CA/ Hospital

**Architecture, Planning, Design and
Maintenance**

Unit	Existing	Changes
I	Hospital as a System Definition of hospital – History of hospitals – Various Departments in Hospital- Changing role of hospitals – Hospital as a system - Hospital Administrator – Roles and Functions	-
II	Hospital Planning Process of Hospital planning – Compliance- Expandability- Operational and functional planning - Planning team – Site selection – Master plan – Zonal distribution – Space requirement – construction & commissioning - Equipping a hospital- Budgeting	-
III	Hospital Design Role of architect - Designing - Clinical services - Supportive services – Utility services - legal formalities - Contract Administration- Environment regulations - Equipment planning - Installation and Commissioning - Bed distribution - Space requirements and their relationships	Hospital Project management
IV	Hospital Standards General standards for designing hospital facilities – Design parameters – Patient Centered Care, Optimization - Licensing and documentation – Mechanical standards - Electrical standards – Standard for centralized medical gas system – Standards for Biomedical waste - Engineering standards - Safety and Security - Disaster management	-
V	Recent trends in Hospital Planning Green Hospital Design - Healing Architecture - Value added services in hospital - Virtual healthcare - Smart Hospitals	Reference book: “Project Management by S.Choudry, Tata McGrawhill ”

Percentage of syllabus revised: 5%

Course focuses on

<input checked="" type="checkbox"/>	Skill Development	<input checked="" type="checkbox"/>	Entrepreneurial Development
<input checked="" type="checkbox"/>	Employability	<input checked="" type="checkbox"/>	Innovations
<input type="checkbox"/>	Intellectual Property Rights	<input type="checkbox"/>	Gender Sensitization
<input checked="" type="checkbox"/>	Social Awareness/ Environment	<input checked="" type="checkbox"/>	Constitutional Rights/ Human Values/ Ethics

Syllabus Revision

Faculty: Management

Board: M.Sc. Hospital Administration

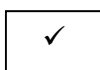
Semester : II

Course Code/Name: 236HA2A2CB / Healthcare Economics

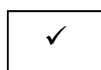
Unit	Existing	Changes
I	Fundamental Concepts Economics and Healthcare Economics, Healthcare: need and importance – Demand and Supply of Healthcare and Determinants – Healthcare: Issues and Challenges - Roles and Responsibilities of a Health Economist.	-
II	Production and Cost Concepts Price determination - Grossman's model of healthcare – Production of Health and Healthcare - Health production function – Investment in Healthcare – Capital Budgeting and Types - Concept of Economic Evaluation –Types.	-
III	Healthcare Industry in India - Healthcare System – Public and Private – Corporate Social Responsibility - Market Failure in Healthcare – Need for Government Intervention in Healthcare Services – National Health Policy – Universal Health Coverage (UHC)	Government Schemes
IV	Health Insurance Health Insurance – Importance - Features of Health Insurance Policies – Demand and Supply for Health Insurance - Factors Influencing Demand - Theories of Decision Making in Health Insurance - Medicaid and Medicare – Employer Sponsored Insurance - Cost Sharing - Uninsured - Moral Hazard.	Fiscal & Monetary policy, Problem of Public Sector/ Government Sector
V	Healthcare and Economic Growth Health Indicators – Healthcare Delivery Indicators - Healthcare Financing across Different Countries of the World and in India – Impact of Healthcare on Economic Growth.	-

Percentage of syllabus revised: 10%

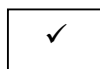
Course focuses on



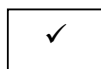
Skill Development



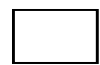
Entrepreneurial Development



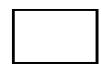
Employability



Innovations



Intellectual Property Rights



Gender Sensitization



Social Awareness/ Environment



Constitutional Rights/ Human Values/ Ethics

Syllabus Revision

Faculty: Management

Board: M.Sc. Hospital Administration

Semester : II

Course Code/Name: 236HA2A2CC/ Human

**Resource Management and
Industrial Relations**

Unit	Existing	Changes
I	Concept of Human Resource Management Evolution of HRM- Importance- Nature- Characteristics- Functions and Role of HRM – HR systems	-
II	Job Analysis, Career Planning and Development Job design – Job analysis - Job description - Job specification – Manpower requirement Analysis - Job roles – Job Enrichment – Job Enlargement - Re-skilling - Up-skilling - Promotion – Transfer- Demotion – Employee engagement - Absenteeism- Labour turn over - Steps in Career Planning and Development	-
III	Recruitment and Selection, Training Objectives of Recruitment - Recruitment policy – Sources of recruitment – Traditional techniques- Modern techniques – Selection- Selection procedure – Placement – Induction - Training - Process - Need analysis - Training techniques- Training effectiveness.	-
IV	Performance Appraisal and Compensation Management Definition – Purpose- Process - Performance Appraisal Indicators- Methods of appraisal- Traditional Method - Modern Methods- Compensation Management- Planning- Managing Employee Benefits - Fringe benefits- Grievance Procedures, Redressal of Grievances	Retention, Replacement cost, Role of HR in Safety management
V	Employee's Welfare Acts Factories Act, 1948 - Maternity Benefit Act, 1961 - Employee State Insurance Act, [ESI] 1948 - Employees' Provident Fund Scheme, 1952 - Payment of Bonus Act, 1965 – Workmen's Compensation Act, 1923 – Contract Labour Act (R&A), 1970 - Introduction to payment of wages act 1936 – KRA / KPA (with recent amendments)	Payment of Gratuity Act 1972

Percentage of syllabus revised: 7%

Course focuses on

- | | |
|---|---|
| <input checked="" type="checkbox"/> Skill Development | <input checked="" type="checkbox"/> Entrepreneurial Development |
| <input checked="" type="checkbox"/> Employability | <input checked="" type="checkbox"/> Innovations |
| <input type="checkbox"/> Intellectual Property Rights | <input type="checkbox"/> Gender Sensitization |
| <input checked="" type="checkbox"/> Social Awareness/ Environment | <input checked="" type="checkbox"/> Constitutional Rights/ Human Values/ Ethics |

Syllabus Revision

Faculty: Management

Board: M.Sc. Hospital Administration

Semester : III

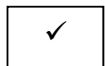
Course Code/Name: 236HA2A2CD /

Materials Management

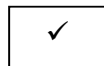
Unit	Existing	Changes
I	Integrated Materials Management Need for Integrated Concept – Definition and scope –Advantages in Integrated Material Management Concept- Organization Based on Commodities – Functions – Location – Interdepartmental Relationship – Warehousing - Functions- Types- Material Planning and Budgeting	-
II	Purchasing Management Purchase System - Functions – Price Forecasting – Purchase of Capital Equipment - International Purchasing – EXIM Policy and Procedure- Buyer and Seller Relation and Ethics- Tendering Procedures- Purchase Vs Leasing Decision	Surplus and Scrap Management
III	Stores and Inventory Management Definition – Concept of Stores- Types of Stores- System and Procedures – Role and Functions of Store Manager- Hygiene Standards in Stores - Stores Accounting-LIFO -FIFO - Space Management	
IV	Inventory Management and Techniques Inventory Management – Different Types of Hospital Inventories - Techniques in Inventory Management – EOQ, ABC, VED, FSN Analysis– PERT - Card System and Use of Bin Cards- Quality Control- Value Analysis, Condemnation & Disposal	5S techniques in stores management
V	Information Technologies in Materials Management Material Resource Planning System –MIS Reports in Material Management - Product Coding and Tracking - Various Purchase and Store Modules - Software in Materials Management	e- Procurement

Percentage of syllabus revised: 11 %

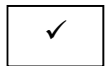
Course focuses on



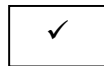
Skill Development



Entrepreneurial Development



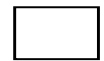
Employability



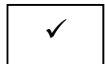
Innovations



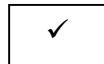
Intellectual Property Rights



Gender Sensitization



Social Awareness/ Environment



Constitutional Rights/ Human Values/ Ethics

Syllabus Revision

Faculty: Management

Board: M.Sc. Hospital Administration

Semester : II

Course Code/Name: 236HA2A2DA /

APPLICATION OF QUALITY IN HEALTHCARE

Unit	Existing	Changes
I	Benchmarking Process Benchmarking – Introduction – Process of Benchmarking – Benefits – Pitfalls – Success Indicators – Gap Analysis process – Benchmarking template – Initiating the process of Benchmarking - Application	-
II	Quality Function Deployment Concept Quality Function deployment –QFD Concept – QFD process – QFD Team – Benefit of QFD – Voice of the customer – House of Quality	patient feedback
III	Business Process Reengineering Organizational Reengineering – Conceptual framework process – Process Re-engineering- BPR Philosophy – Possibilities and pitfalls – Opportunity assessment – Impact Assessment – Planning Implementation of the transition	
IV	Statistical Process Control History, Development, Statistical fundamentals, Pareto diagram, Process flow diagram, Cause and effect diagram, Check sheets, Histogram –Various Control charts – Different Control charts for Variable state of Control – Scatter Diagrams –Problems & Application	-
V	Quality Management System in Healthcare Essentials of Quality Improvement in Healthcare - Implementation of Quality Management System in a Hospital - Evaluation of the success of QMS – Statistical approach - Medical Audit - Nursing Audit - Equipment Audit - Patient Satisfaction	-

Percentage of syllabus revised: 3%

Course focuses on

<input checked="" type="checkbox"/>	Skill Development	<input checked="" type="checkbox"/>	Entrepreneurial Development
<input checked="" type="checkbox"/>	Employability	<input checked="" type="checkbox"/>	Innovations
<input type="checkbox"/>	Intellectual Property Rights	<input type="checkbox"/>	Gender Sensitization
<input checked="" type="checkbox"/>	Social Awareness/ Environment	<input checked="" type="checkbox"/>	Constitutional Rights/ Human Values/ Ethics

Item 16.4: To consider and approve the syllabi for II semester for the students admitted during the academic year 2023-24.

The chairman presented the detailed scheme and syllabus for the II semester for the students admitted from the academic year 2023-24 onwards. The details of changes made also presented as follows.

Changes Made:

Master of Social Work (MSW)		
Course	Code	Reason
Community Organization & Social Action	236SW2A2CB	Unit II: Included community based research
Social Work Research & Statistics	236SW2A2ED	Unit V: Included ANOVA

New Courses Introduced:

Course	Code	Reason
-	-	-

Courses Removed: NIL

Course	Code	Reason
-	-	-

DSE Offered

Course	Code	Reason
Human Resource Management	236SW2A2DA	Unit III: Included retention and talent management
Rural Community Development	236SW2A2DC	Unit III, IV & V: Included amendments of Panchayat Raj system, role of corporate societies in Rural community development, programmes and schemes of rural development at national, state and district level.

After discussion the following resolution was passed with the above changes and modifications.

Resolution:

Resolved to approve the syllabus for the II semester for the students admitted from the academic year 2023-24 onwards.

Syllabus Revision

Faculty: Management

Programme: MSW

Course Code/ Name: 236SW2A2CB - Community Organization & Social Action

Board: Hospital Administration

Semester: II

Unit	Existing	Changes
I	Community Organization - Definition, Objectives, Scope, Philosophy, Goals, models and historical background. Community Organization as a method of social work. Community Organization in UK and USA. Concept of community development. Similarities and differences between Community Organization and community development	-
II	Methods of Community Organization: Planning, Education, Communication, Community participation, Collective decision-making, leadership development. Resource mobilization, Community action, Promotion, Co-ordination. Community based research . Phases of Community Organization: Study, Analysis, Assessment, Discussion, Organization of Action, Evaluation, Modification, and Continuation	Community based research
III	Models of Community Organisation: Locality Development, Social planning, Social action, Approaches-specific content, General content and Process content .Role and Skills in Community Organization: Organizing Conferences, Committee Meetings, Training, Communication, Consultation, Negotiation, Conflict Resolution, Networking and Use of Relationship.	-
IV	Application of Community Organization in different fields - Health, Correctional, Educational, Natural resource management, Sustainable development, Industrial, Working with rural, urban and tribal population, Disability, Working with rural and urban vulnerable communities, Community Organization as a social work process; Role and Skills of Community Organizer. Community Welfare Councils and Community Chest.	-
V	Social Action: Definition, Objectives, Principles, Methods and Strategies. Social action approach: Paulo Freire (Conscientisation approach) and Saul Alinsky (Individual and Community approach), Social action and Social movement, Social action for social development. Scope of social action in India. Enforcement of social legislation through Social action. Role and skills of Social Worker in Social Action	-

PERCENTAGE OF SYLLABUS REVISED: 2.3%

COURSE FOCUSES ON:

<input checked="" type="checkbox"/>	Skill Development	<input checked="" type="checkbox"/>	Entrepreneurial Development
<input checked="" type="checkbox"/>	Employability	<input checked="" type="checkbox"/>	Innovations
<input checked="" type="checkbox"/>	Intellectual Property Rights	<input checked="" type="checkbox"/>	Gender Sensitization
<input checked="" type="checkbox"/>	Social Awareness/ Environment	<input checked="" type="checkbox"/>	Constitutional Rights/ Human Values/ Ethics

Syllabus Revision

Faculty: Management

Programme: MSW

Course Code/ Name: 236SW2A2ED - Social Work Research & Statistics

Board: Hospital Administration

Semester: II

Unit	Existing	Changes
I	Research: meaning, scope, objective, Characteristics, and functions. Social Work Research: meaning & definition, difference between social research and social work research. Basic Elements: Data, Variable, Hypothesis, Theory and Facts. Steps in Research Process.	-
II	Research Designs: Need and Concept. Types of Research designs: Exploratory, Explanatory, Descriptive, Diagnostic, Experimental, Evaluative, Case Study, Participatory Research and Mixed Method Designs. Difference between qualitative and quantitative design.	-
III	Sampling: Importance, Purpose and Techniques: Probability and Non probability sampling, sampling and non sampling errors. Sources of Data: Primary and Secondary; Methods and Tools of Data Collection: Observation, Case study, Interview schedule and Questionnaire. Pilot study and Pre-test.	-
IV	Data Processing: Coding, Editing, Tabulation, Analysis and Interpretation. Levels of Measurement: Nominal, Ordinal, Ratio and Interval. Report writing: purpose, structure, styles and evaluation of report writing. Importance of Documentation. Use of computer and statistical software in documentation.	-
V	Statistical Analysis: Need, purpose and types. Measures of central tendency: mean, median and Mode. Concept of Standard Deviation. Concept of hypothesis testing: Chi-Square, Correlation, t-test, ANOVA. Uses of Statistics and its limitations in social work Research	ANOVA

PERCENTAGE OF SYLLABUS REVISED: 3.7%

COURSE FOCUSES ON:

<input checked="" type="checkbox"/>	Skill Development	<input checked="" type="checkbox"/>	Entrepreneurial Development
<input checked="" type="checkbox"/>	Employability	<input checked="" type="checkbox"/>	Innovations
<input type="checkbox"/>	Intellectual Property Rights	<input type="checkbox"/>	Gender Sensitization
<input checked="" type="checkbox"/>	Social Awareness/ Environment	<input type="checkbox"/>	Constitutional Rights/ Human Values/ Ethics

Syllabus Revision

Faculty: Management

Programme: MSW

Course Code/ Name: 236SW2A2DA - Human Resource Management

Board: Hospital Administration

Semester: II

Unit	Existing	Changes
I	Management: Concept, Principle Functions. Human Resource Management: Concept, Definitions, Scope and objectives. Organization Structure and Function – Line and staff relations of Human Resource Management. HR Business Partnering, Qualities and Role of HR Manager.	-
II	Human resource management and human resource HRD – concept, meaning, philosophy, components, functions-HRD scene in India-Current trends-TEITQM-TBM-ISO. Roles and responsibilities and challenges of HR manager.	-
III	Human resource planning – meaning, need, process, forecasting human resource requirement need for HR policies. Recruitment-meaning source-methods. Selection – meaning – steps-use of psychological test. Placement and Induction. Training and development-meaning need – importance-objectives-methodology. Concept of lean management and outsourcing. Retention and talent management . Promotion and transfer-redeployment-retirement.	Retention and Talent management
IV	Training and Development – meaning, need and importance; types of training – methods and techniques of training – Training need assessment - organizing training programmes – Training evaluation - Career planning and Development; employee counseling	-
V	Wage and salary administration –New concepts-profit sharing – performance linked compensation- career development strategies-importance –objectives-principles compensation packages-succession planning –registers and records-HR audit-HR research-HR score card employees satisfaction and measures for improvement employees counseling.	-

PERCENTAGE OF SYLLABUS REVISED: 5.2%

COURSE FOCUSES ON:

<input checked="" type="checkbox"/>	Skill Development	<input checked="" type="checkbox"/>	Entrepreneurial Development
<input checked="" type="checkbox"/>	Employability	<input checked="" type="checkbox"/>	Innovations
<input checked="" type="checkbox"/>	Intellectual Property Rights	<input checked="" type="checkbox"/>	Gender Sensitization
<input checked="" type="checkbox"/>	Social Awareness/ Environment	<input checked="" type="checkbox"/>	Constitutional Rights/ Human Values/ Ethics

Syllabus Revision

Faculty: Management

Programme: MSW

Course Code/ Name: 236SW2A2DC - Rural Community Development

Board: Hospital Administration

Semester: II

Unit	Existing	Changes
I	Rural Community: Definition, Characteristics, Rural Community Development: Definition, meaning, Objectives, Scope, Theories and Approaches. Extension: concept, objectives, methods, techniques and limitations. Rural problems in India - Poverty, Community Health, Unemployment and Untouchability.	-
II	Origin and Development: Rural Community Development in India and Asia, Early Experiments: Sriniketan, Marthandom, Gurgaon – Pilot projects: Etawah project, Nilokheri experiment, Firka scheme – Rural Community development after independence: Constitutional Provisions – overview on Five -year plans in rural development.	-
III	Panchayati Raj: Local Self Government in ancient India: Mughals Period and British Period – Panchayati Raj after independence: Constitutional Provisions, Balwant Roy Metha Committee Report, Ashok Metha Committee Report, Main features of Panchayati Raj legislation (73 rd Amendment) Act 1992, Amendments of Panchayat Raj system . Structure of panchayat raj system – Zilla Parishad, Panchayat Samiti, & Gram Panchayat, Functions and Problems of Panchayat Raj.	Amendments of Panchayat Raj system.
IV	Community Development Administration: Organizational set-up and administration from National to local level, Role and functions of District Rural Development Agency (DRDA), – Functions of BDO/Commissioner, Extension officers at block level-People’s participation in rural community development. Community development Training Institutions: Meaning, Objectives, Scope and importance of training - Training Institutions: NIRD SIRD, Karl Kubel. Role of CAPART and NABARD in rural development. Role of corporate societies in Rural community development .	Role of corporate societies in Rural community development
V	Concepts, approaches and strategies of Rural Development, Philosophy of Rural Development - A.T. Masher, Mahatma Gandhi and Lenin. Experiments in Rural Development. Rural development programmes in India: Mahatma Gandhi National Rural Employment Guarantee Act (MGNREGA) 2005: Deen Dayal Antyodaya Yojana – National Rural Livelihoods Mission (DAY-NRLM): Pradhan Mantri Gram Sadak Yojana (PMGSY): Pradhan Mantri Awas Yojana – Gramin: Pradhan Mantri Adarsh Gram Yojana (PMAGY): Saansad Adarsh Gram Yojana (SAGY): National Rurban Mission (NRuM): The National Social Assistance Programme (NSAP) Mission Antyodaya. Programmes and schemes of rural development at national, state and district level .	Programmes and schemes of rural development at national, state and district level.

PERCENTAGE OF SYLLABUS REVISED: 13.8%

COURSE FOCUSES ON:

<input checked="" type="checkbox"/>	Skill Development	<input checked="" type="checkbox"/>	Entrepreneurial Development
<input checked="" type="checkbox"/>	Employability	<input checked="" type="checkbox"/>	Innovations
<input checked="" type="checkbox"/>	Intellectual Property Rights	<input checked="" type="checkbox"/>	Gender Sensitization
<input checked="" type="checkbox"/>	Social Awareness/ Environment	<input checked="" type="checkbox"/>	Constitutional Rights/ Human Values/ Ethics

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		16 th

ATTENDANCE OF THE SIXTEENTH BOARD OF STUDIES MEETING

Faculty: Management

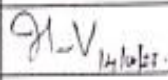
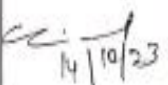

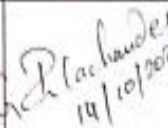
Board: Hospital Administration

VENUE: Board Room

DATE: 14/10/2023

TIME: 10 A.M

The following members were present for the Board of Studies meeting

S.NO	NAME	POSITION	SIGNATURE
1.	Dr.V.Uma Head	Chairman	
2.	Dr.G.Sridharan Associate Professor BSMED Bharathiar University Coimbatore	Member (Subject Expert) (Nominated by Vice Chancellor)	Absent
3.	Dr. P. Chitramani Professor & Dean School of Commerce and Management Avinashilingam Institute for Home Science and Higher Education for Women	Member (Subject Expert) (Nominated by Academic Council)	
4.	Prof. G. Senthilkumar HOD- Management Studies, The Sankara Nethralaya Academy, Chennai	Member (Subject Expert) (Nominated by Academic Council)	Google Meet
5.	Mr. Tamilselvan C Vice President- Materials, Kovai Medical Center and Hospital, Coimbatore	Member (Industrial Expert)	
6.	Mr. G. Balachander, Manager HR, Cancer Treatment Services Hyderabad Pvt Ltd, Coimbatore	Alumni	





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Website: www.dnpgpsc.ac.in | Email: info@dnpgpsc.ac.in | Phone: +91-422-2369100

BoS
16th

7.	Dr. P.R. Muthuswamy Director –Academics, Dr. NGPEI	Special Invitee	
8.	Ms.U. Suji Assistant Professor	Member	

Date: 14/10/2023

(Dr.V.Uma)



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